Appendix 1 – Community Governance Review: Process and Indicative Timetable

The table below sets out the key stages of a Community Governance Review (CGR), the main actions required at each stage, and an indicative timetable if a review were to commence in late 2025.

Stage	Key Actions	Indicative Timing (if commenced late 2025)
Decision to Commence & Terms of Reference	 Resolution to conduct a CGR. Draft and approve Terms of Reference (ToR), including scope, purpose, issues, area maps, and timetable. Publish ToR (this formally starts the review). 	Q4 2025 – Q1 2026
Information Gathering & Preparation	 Gather baseline electorate data (current and forecast over 5 years). Collate community assets, services, and local identity evidence. Identify existing representation and governance structures. Establish cross-service project team (legal, electoral, comms, planning, GIS, finance, etc.). Prepare budget and resources for consultation. 	Q1–Q2 2026
Initial Consultation	Statutory duty to consult local electors, other councils, and interested bodies (businesses, residents' associations, voluntary groups, schools, health organisations, etc.). - Publicise widely and provide accessible methods of response. - Analyse submissions and identify key themes.	Q1–Q2 2026
Draft Recommendations	Formulate draft proposals, taking into account consultation responses, electorate data, and statutory criteria (effectiveness, convenience, community identity). - Decide whether to propose creating new parish/town councils, altering boundaries, or making no changes. Several different proposals can be put forward at draft recommendation stage.	Q3 2026

	 Include proposed electoral arrangements (councillor numbers, wards, election cycle). Publish draft recommendations with supporting evidence. 	
Second Consultation	-Undertake further statutory consultation on draft recommendations Allow longer period than first consultation Notify County Council Re-contact stakeholders who responded to the first consultation Collate and analyse feedback.	Q3–Q4 2026
Final Recommendations	 Prepare final report including electorate figures, governance options, consultation outcomes, and reasons for decisions. Demonstrate compliance with guidance etc. Publish final recommendations and notify interested parties. Identify any related alterations. 	Q4 2026
Reorganisation Order	 Council makes a Reorganisation Order to bring recommendations into effect. Order must specify area, new governance structures, transitional provisions, and arrangements for assets, staff, and finances. Effective from 1 April in year of next elections. 	Q1 2027 (Order effective 1 April)
Implementation & Operation	 New parish/town councils assume responsibilities. Precept set to fund activities. First elections held Interim arrangements possible (e.g. appointing principal councillors to oversee initial setup). 	May 2027 elections